





**PORTUGAL 2007**  
 Presidência do Conselho da União Europeia



**Resource Centre**  
 European Institute of Public Administration


 LE GOUVERNEMENT  
 DU GRAND-DUCHÉ DE LUXEMBOURG  
 Ministère de la Fonction publique  
 et de la Réforme administrative

## The Luxembourg CAF Programme Guy Wagener

3<sup>rd</sup> European CAF Users Event, Lisbon 11-12 October 2007

## As a matter of interest






- 2<sup>nd</sup> European CAF event
  - Luxembourg, June 2005



Birth of the  
 Luxembourg CAF  
 Programme

3<sup>rd</sup> European CAF Users Event – Lisbon 11-12 October 2007

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## Modernisation in the coalition agreement 2004

- Prime Minister
  - Information Society (Electronic governance)
- Ministry for the Civil Service and Administrative reform
  - Administrative reform (Principles of public governance)
- Ministry of the SMEs
  - Administrative simplification

### 3 Action Plans

- Electronic Governance Master Plan
- Administrative Reform Action Plan
- Red Tape Reduction Plan

## Administrative Reform Action Plan

- CAF Programme
- Opinion poll at national level concerning public services in general
- Guidelines for measuring user satisfaction
- Code of ethics
- Citizen charter
- Staff development appraisals
- Planning of training activities
- Development of soft skills
- Telecommuting
- Citizen one stop shop: additional service offer, virtual desk

Electronic Governance  
Master Plan

QM  
Approach

Red Tape Reduction Plan

# CAF Programme: Essentials

- 4 years – 5 main lines



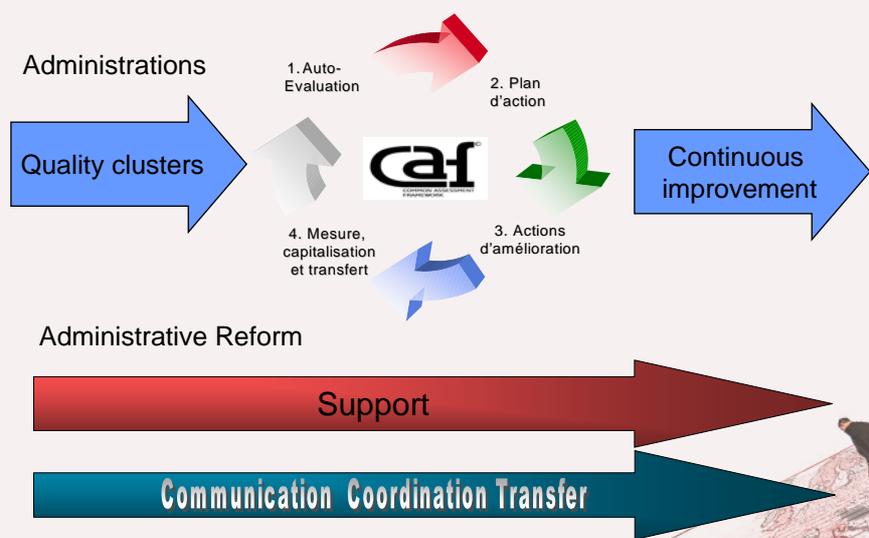
1. Communication
2. Coordination
3. Improvement clusters
4. Support
5. Transfer



Common methodology  
 Dynamics of exchange  
 Global approach  
 QM culture



# Continuous improvement: the scheme



## CAF Programme: State of affairs

Support Transfer	Clusters	Continuous improvement Action Plans
<b>Support Actions</b> Project management Training Preparatory workshops « Coaching » assistance	<b>Cluster 1 (May 2006)</b> Social security Economic Affairs: CAM Institute for PA Justice - Social Aid – Youth protection Agricultural Fund Management	Communication plans (intranet, internet, reuniões..) Leadership: Vision/mission/strategy Standardisation of processes and files
<b>Support Documents</b> Self-assessment booklet Self-assessment final report Action plan template	<b>Cluster 2 (February 2007)</b> Central State Personnel Office Parliament: Administration Labour Inspectorate Ministry for Economic Affairs Agricultural secondary school	<b>Administrative Reform</b> Staff development appraisals Planning of training activities User satisfaction measurement
<b>CAF 2006</b> 	<b>Cluster 3</b> <b>In preparation....</b>	<b>Electronic Governance</b> Process Management Project Management

## PA Quality Day: July, 11th 2007

- 1st Quality Day for public administration in Luxembourg
- From June 2005 to July 2007



### Communication

Meeting point for CAF Users  
 Exchange of experience  
 QM themes  
 European perspective

Thank you